

Annual Report

2024-2025





Acknowledgment of country

Bundjalung Country Statement of Acknowledgement

Tweed Shire Council acknowledges the Ngandowal and Minyungbal speaking people of Bundjalung Country, in particular the Goodjinburra, Tul-gi-gin, and Moorung-Moobah clans, as being the traditional owners and custodians of the land and water within the Tweed Shire boundaries.

We also acknowledge and respect the Tweed Aboriginal community's right to speak for its Country and to care for its traditional Country in accordance with its lore, customs and traditions.

Commitment to reconciliation

In the Tweed, we aspire to a future where reconciliation is woven into the fabric of our community. Our goal extends beyond cultural acknowledgment; it is about living and loving the Tweed in a way that includes everyone.

We recognise and celebrate the rich heritage of Aboriginal and Torres Strait Islander peoples, and acknowledge their contributions to preserving, strengthening, and enriching the Tweed community and its identity.

We will continue to promote and advocate reconciliation initiatives, actions and events, with a focus on truth telling, cultural education and awareness.

Our Reconciliation Action Plan (RAP)

Our Innovate Reconciliation Action Plan (RAP) 2024–2026 reaffirms our respect and furthered understanding of Aboriginal and Torres Strait Islander peoples' unique heritage, culture and connection to the Tweed.

Launched in 2024 as part of National Reconciliation Week celebrations, the RAP (May 2024 – May 2026) is part of Council's continued commitment to fostering an inclusive community and guides efforts towards reconciliation for the benefit of Aboriginal and Torres Strait Islander people.

This period, Council reviewed its Aboriginal Statement of Commitment and delivered tailored cultural workshops for staff and business partners. These workshops strengthened respectful relationships and highlighted the role of Indigenous Knowledge and Intellectual Property in maintaining Aboriginal Cultural Integrity.

Council created an Aboriginal-identified Catchment and Land Management trainee position through the NSW Office of Local Government's Fresh Start program, supporting Aboriginal and Torres Strait Islander employment pathways.

Cultural initiatives included:

- Bulaan Buruugaa Ngali exhibition at Tweed Regional Gallery in partnership with Arts Northern Rivers featuring historic ancestral woven objects from the Australian Museum collection and contemporary works by local artists including Kyra Togo.
- Breast Plates exhibition by Luther Cora at Tweed Regional Gallery.
- Black Excellence – You can't be what you can't see Museum on Wheels display, celebrating local Aboriginal achievements during National Reconciliation and NAIDOC Weeks.
- Bundjalung graphic artist, Christine Slabb, designed promotional shirts featuring a story of place, people, and Country, proudly worn by Council staff at key events.

This RAP builds on the work completed under Council's original RAP launched in 2018 and continues to reflect Council's ongoing commitment to advancing reconciliation. For more information visit [Council's website](#).

Translation information

If you need assistance with reading and understanding this document, Council staff are available to arrange assistance including if required an interpreter service. To arrange assistance, please call Council on 02 6670 2400 or visit one of Council's Administration Buildings.

G4 Statement of developer contributions

G4-1 Summary of developer contributions

\$ '000	Opening balance at 1 July 2024	Contributions received during the year			Interest and investment income earned	Amounts expended	Internal borrowings	Held as restricted asset at 30 June 2025	Cumulative balance of internal borrowings (to)/from
		Cash	Non-cash Land	Non-cash Other					
Drainage	368	7	–	–	16	–	–	391	–
Roads	35,196	1,219	–	–	1,591	(1,176)	–	36,830	–
Traffic facilities	265	19	–	–	12	(1)	–	295	–
Parking	944	95	–	–	82	(388)	–	733	–
Open space	19,935	2,129	–	–	890	(374)	–	22,580	–
Community facilities	7,752	915	–	–	357	(46)	–	8,978	–
Other	2,033	676	–	–	98	(470)	–	2,337	–
Path/cycleways	1,122	48	–	–	52	(2)	–	1,220	–
Street trees	352	–	–	–	16	–	–	368	–
S7.11 contributions – under a plan	67,967	5,108	–	–	3,114	(2,457)	–	73,732	–
Total S7.11 and S7.12 revenue under plans	67,967	5,108	–	–	3,114	(2,457)	–	73,732	–
Total contributions	67,967	5,108	–	–	3,114	(2,457)	–	73,732	–

Under the *Environmental Planning and Assessment Act 1979*, local infrastructure contributions, also known as developer contributions, are charged by councils when new development occurs. They help fund infrastructure like parks, community facilities, local roads, footpaths, stormwater drainage and traffic management. It is possible that the funds contributed may be less than the cost of this infrastructure, requiring Council to borrow or use general revenue to fund the difference.

G4-2 Developer contributions by plan

\$ '000	Opening balance at 1 July 2024	Contributions received during the year			Interest and investment income earned	Amounts expended	Internal borrowings	Held as restricted asset at 30 June 2025	Cumulative balance of internal borrowings (to)/from
		Cash	Non-cash Land	Non-cash Other					
S7.11 contributions – under a plan									
CONTRIBUTION PLAN NUMBER 1									
Open space	6,280	43	–	–	283	(2)	–	6,604	–
Total	6,280	43	–	–	283	(2)	–	6,604	–
CONTRIBUTION PLAN NUMBER 2									
Drainage	91	1	–	–	4	–	–	96	–
Total	91	1	–	–	4	–	–	96	–
CONTRIBUTION PLAN NUMBER 4									
Roads	35,014	1,219	–	–	1,583	(1,176)	–	36,640	–

G4-2 Developer contributions by plan (continued)

\$ '000	Opening balance at 1 July 2024	Contributions received during the year			Interest and investment income earned	Amounts expended	Internal borrowings	Held as restricted asset at 30 June 2025	Cumulative balance of internal borrowings (to)/from
		Cash	Non-cash Land	Non-cash Other					
Total	35,014	1,219	–	–	1,583	(1,176)	–	36,640	–
CONTRIBUTION PLAN NUMBER 5									
Open space	1,173	87	–	–	55	(4)	–	1,311	–
Total	1,173	87	–	–	55	(4)	–	1,311	–
CONTRIBUTION PLAN NUMBER 6									
Street trees	352	–	–	–	16	–	–	368	–
Total	352	–	–	–	16	–	–	368	–
CONTRIBUTION PLAN NUMBER 7									
Drainage	277	6	–	–	12	–	–	295	–
Open space	1,538	373	–	–	83	(18)	–	1,976	–
Total	1,815	379	–	–	95	(18)	–	2,271	–
CONTRIBUTION PLAN NUMBER 11									
Community facilities (libraries)	1,843	276	–	–	86	(14)	–	2,191	–
Total	1,843	276	–	–	86	(14)	–	2,191	–
CONTRIBUTION PLAN NUMBER 12									
Traffic facilities – bus shelters (other)	265	19	–	–	12	(1)	–	295	–
Total	265	19	–	–	12	(1)	–	295	–
CONTRIBUTION PLAN NUMBER 13									
Other (cemeteries)	117	37	–	–	4	(45)	–	113	–
Total	117	37	–	–	4	(45)	–	113	–
CONTRIBUTION PLAN NUMBER 14									
Roads (mebbin springs)	173	–	–	–	8	–	–	181	–
Total	173	–	–	–	8	–	–	181	–
CONTRIBUTION PLAN NUMBER 15									
Community facilities	4,070	168	–	–	187	(8)	–	4,417	–
Total	4,070	168	–	–	187	(8)	–	4,417	–
CONTRIBUTION PLAN NUMBER 16									
Other (surf lifesaving)	130	–	–	–	6	–	–	136	–
Total	130	–	–	–	6	–	–	136	–
CONTRIBUTION PLAN NUMBER 18									
Other (council admin fees)	1,786	639	–	–	88	(425)	–	2,088	–
Total	1,786	639	–	–	88	(425)	–	2,088	–

G4-2 Developer contributions by plan (continued)

\$ '000	Opening balance at 1 July 2024	Contributions received during the year			Interest and investment income earned	Amounts expended	Internal borrowings	Held as restricted asset at 30 June 2025	Cumulative balance of internal borrowings (to)/from
		Cash	Non-cash Land	Non-cash Other					
CONTRIBUTION PLAN NUMBER 19									
Open space	173	5	–	–	8	–	–	186	–
Community facilities	1,839	471	–	–	84	(24)	–	2,370	–
Path/cycleways	132	–	–	–	–	–	–	–	–
Total	2,144	476	–	–	92	(24)	–	2,556	–
CONTRIBUTION PLAN NUMBER 21									
Open space	–	1	–	–	–	–	–	1	–
Total	–	1	–	–	–	–	–	1	–
CONTRIBUTION PLAN NUMBER 22									
Path/cycleways (shire wide cycleways)	990	48	–	–	52	(2)	–	1,220	–
Total	990	48	–	–	52	(2)	–	1,220	–
CONTRIBUTION PLAN NUMBER 23									
Parking (shire wide car parking)	944	95	–	–	82	(388)	–	733	–
Total	944	95	–	–	82	(388)	–	733	–
CONTRIBUTION PLAN NUMBER 25									
Open space (salt open space)	1,120	–	–	–	50	–	–	1,170	–
Total	1,120	–	–	–	50	–	–	1,170	–
CONTRIBUTION PLAN NUMBER 26									
Open space (shirewide)	7,971	1,595	–	–	377	(253)	–	9,690	–
Total	7,971	1,595	–	–	377	(253)	–	9,690	–
CONTRIBUTION PLAN NUMBER 27									
Open space	746	14	–	–	34	(1)	–	793	–
Total	746	14	–	–	34	(1)	–	793	–
CONTRIBUTION PLAN NUMBER 28									
Open space	934	11	–	–	–	(96)	–	849	–
Total	934	11	–	–	–	(96)	–	849	–
CONTRIBUTION PLAN NUMBER 32									
Roads	9	–	–	–	–	–	–	9	–
Total	9	–	–	–	–	–	–	9	–